Joint UN Teams and the Division of Labour at Country Level
Key Issues

• Progress made yet few joint UN Teams on AIDS have completed joint plans and programming
• Uneven engagement of agency representatives at country level
• Few incentives in the UN system for joint programming
• Donor funding processes and mechanisms often work against joint programming efforts
• UN Structures not favourable for joint programming: e.g., unsynchronised financial and administrative procedures, and programming cycles
Key Issues

• Joint team planning must align to national policies, strategies, plans and priorities (sustainability)
• Balancing global policy and guidance with national planning and priorities
• Accountability for results key - lead agency concept (streamlining) potential to make it happen
• Need for clear and strong support from HQs and regional directors
• Need to move from agency projects to joint programmes in support of national plans
• Invest time – ownership and process
• For debate: Reform or rebirth of the UN?
Recommendations

• UN cosponsoring agency executive heads enforce implementation of the Secretary General’s directive of December 2005

• Include joint planning and programming in country staff TORs and performance appraisals

• UN and bilateral staff must work closely with national partners and within framework of the national strategy

• Donors – only fund proposals that are part of a joint programme and follow the division of labour

• Agencies to report to governing bodies on progress overcoming obstacles to joint teams and programming
Larry “Suwit” King Live

“Okay guys – 1, 2, 3 – Let’s Go!”