2.2 SIE Progress Report on Implementation
Concrete deliverables

Second major report to the PCB on the SIE

- Report structured around the five main headings of the recommendations of the Evaluation Report
  - Improved focus of UNAIDS
  - More strategic in approach
  - More flexible and responsive
  - Strengthened accountability
  - Greater efficiency
Partnership

- New paradigm for partnerships and foundation of a global compact of solidarity and shared responsibility
- Emphasis on strategic partnerships and network building to leverage and optimise resources
- Assessment based on shared objectives, results orientation and value-added
- Partnerships will
  - include affected groups,
  - enable nationally owned responses,
  - foster South-South cooperation,
  - intensify strategic partnerships with emerging economies and
  - move the response beyond traditional health sectors
- Partnership opportunities are contextual
- Work with constituencies on separate guidance notes to meet their specific needs and strengthen mutual accountability mechanisms
Division of Labour (DOL)

- Consolidates ways in which the UNAIDS family will work collectively to take forward the agenda set out in the UNAIDS Strategy
- Accentuates the comparative advantages of the Joint Programme as a whole – Cosponsors and Secretariat – to enhance efficiency and effectiveness and work collectively to achieve results
- Role of “lead agency” been replaced by a “convenor/co-convenor” function to reinforce the importance of a true multi-sectoral approach to the response
- The Secretariat to ensure overall coordination and accountability with special focus on three cross-cutting issues of: advocacy and leadership; coordination, coherence and partnerships; and mutual accountability for results
Technical Support (TS) Strategy

Goal: Increase the impact and sustainability of country HIV responses through the provision and use of cost-effective quality technical support through harmonized, coordinated and accountable systems

Two main directions:
- Long-term skills transfer and capacity development
- Alignment of differing technical assistance architectures and mechanisms that currently exist in the Joint Programme

Key shifts
- Focus on strengthening national capacities
- Improved coordination of Secretariat and Cosponsors’ TS
- Rationalization of existing UNAIDS TS Mechanisms
- Clear communication to country partners about available TS
- Strengthened UNAIDS leadership in defining and setting standards
- Enhanced collaboration with financing mechanisms and non-UN TS providers
Human Rights and Gender

- Building commitment and capacity to implement rights-based response to HIV, supporting UN Country Teams on HIV and UNAIDS country offices:
  - Capacity building and strategic information on rights based approaches to HIV
  - Key programmes to support human rights have been promoted
- Fostering leadership, advocacy and evidence to remove punitive laws, policies, practices, stigma and discrimination that block effective response to HIV:
  - The Global Commission on HIV and the Law established and focusing on how laws and law enforcement can support effective HIV responses
  - Continuing leadership on reduction of stigma and discrimination, including removal of travel restrictions

- The Agenda for Accelerated Country Action for Women and Girls and HIV
- PCB paper on the gender-sensitivity of AIDS responses
Organisational Issues

Value for Money

- Ongoing work on the capacity needs assessment, the first comprehensive global mapping undertaken jointly by all Cosponsors and Secretariat of staff capacity working at country and regional levels
- Development of a comprehensive Secretariat human resources strategy underpinned by a competency framework
- Revisions of financial processes to facilitate management and tracking of resources
- Mapping of the typology of UNAIDS Country Offices
- Restructuring at Headquarters
- A single administrative system for the Secretariat
Organisational Issues (cont.)

Single Administrative System (SAS)

- Thorough review conducted on the benefits and costs of moving to a SAS and analysis of several options
- Best option for UNAIDS Secretariat is to move to a SAS under the framework of WHO Regulations and Rules
  - adjusted to take into account the particular operational needs of UNAIDS
  - maximizing efficiencies through seeking the most cost effective provision of services
  - all staff on UNAIDS contracts under one set of rules, policies and procedures
  - utilising one ERP to connect all UNAIDS staff
Organisational Issues (cont.)

Unified Budget and Accountability Framework

- Challenge is to transform the goals of the Strategy into concrete plans and activities and to plan results against resources in the new budget and accountability framework.
- Starting platform of a number of PCB requirements for the budget document:
  - an instrument for governance
  - country focused and based on epidemic priorities
  - strengthening the links between funding, resources spent and results
  - with clear principles set for resource allocation, criteria for performance and release of funds
- The new budget framework will be the basis for resource mobilization and must demonstrate value for money in the context of the global response.