

**Institutional challenges
re NACs and CCMs**

**Challenges to effective civil
society engagement**

Country differentiation

- Need grounding in political economy of the country
- Approach depends on environment

National AIDS Commission

- shift from health to multisectoral approach
- within government/public sector framework

Country Coordinating Mechanism

- shift from multisectoral government approach to include civil society
- rapidly created
- externally imposed / global influence

Form should follow function

Mozambique – ‘virtual’ CCM that does job

Global Fund requires

- sign off of grant proposals
- grant oversight

Challenges

- civil society capacity building
- criminalisation
- transparency around selection of representation

- More partners/ small body

Effective civil society engagement

- aspiration
- learn by doing
- don't give up

- future need?

Principles

- Form follow function
- country differentiation